

"The Defense Systems Affordability Council (DSAC) has enumerated three top-level goals for the Department: field high-quality defense products quickly and support them responsively; lower the total ownership cost of defense products; and reduce the overhead cost of the acquisition and logistics infrastructure. Every individual in the Department must manage and direct his or her activities toward these common goals and objectives, in order for the Department to achieve them. I have outlined four principle responsibilities and implementation steps that are critical to the Department's achieving these goals: communicate the strategy; organize effectively; continuously educate and train the acquisition workforce; and monitor progress and update.

Integrated Product Teams (IPTs) are an essential ingredient in being organized effectively in the Department; therefore, their effective and efficient use throughout the acquisition process provides valuable contributions toward our meeting the DSAC top-level goals. The attached "Rules of the Road: A Guide for Leading Successful Integrated Product Teams" is a living document that facilitates organizing, leading, and participating in effective and efficient IPTs. The Director, Systems Acquisition, has updated his key guide, and I commend it to every Program Manager and IPT member in the Department.

//S// J.S. Gansler"

I have just delivered the original to admin and they are making copies for All DASNs/ Directors, All SYSCOMs, All PEOs and All DRPMs. You should receive your copy in the mail over the next week or so.
VR/ John

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